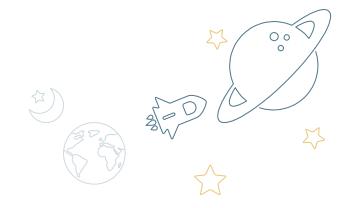




Ing. Vasilii Ostin, BA









What was the reason to enter the university?



Mountain Climbing





Why do people are doing that? What is stimulating themself?

Motive

"intrinsic driving forces of an individual involving desire or effort"



Stimulus

"an external stimulus sent in anticipation of a certain response"









Which factor is decreasing the fluctuation rate of newcomers?







How does the hybrid job form is affecting the fluctuation within enterprises?







How many percentage of the employees are starting looking for another job after the first failure?







How many percent of the employees are able to leave the job in terms to find our a position with development opportunities?





Motivation Types

POSITIVE

Viewed in a favorable way

EXTRINSIC

"If you finish the project on time, you will get a bonus."

"I'm so excited about this project and I'm eager to complete it!"

"You'd better finish that project on time or you're fired!"

"I don't like this project and I don't care if I finish it or not."

NEGATIVE

Viewed in an unfavorable way

NTRINSI You want it





Motivation Theories

Content

Motivation Theories

Process

- Maslow's Hierarchy of Needs
- Herzberg's Two Factor
- McClelland's Three Needs
- McGregor's Theory
- Alderfer's ERG Theory
- Mayo's Motivation
- Adam's Equity Theory
- Vroom's Expectancy Theory
- Taylor's Motivation Theory
- Bandura's Self-Efficacy
- Skinner's Reinforcement
- Locke's Goal Setting Theory

Sugar and whip

Clear tasks with clear results

MOTIVATION 1.0 MOTIVATION 2.0

MOTIVATION 3.0

Needs to survive

Creativity

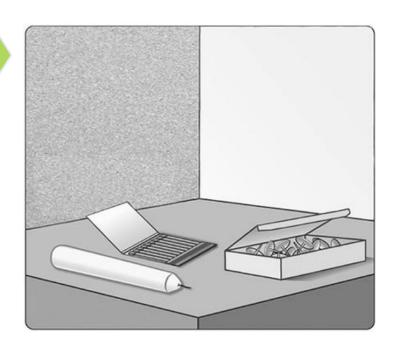
Tasks without clear steps and absence of results expectation



Sugar and whip

Clear tasks with clear results

MOTIVATION 2.0





Sugar and whip

Clear tasks with clear results

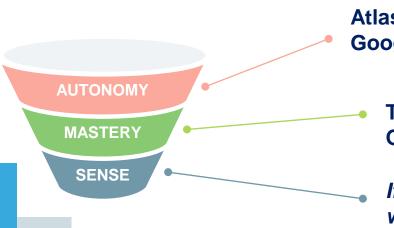
MOTIVATION 2.0



MOTIVATION 3.0

Creativity

Tasks without clear steps and absence of results expectation



Atlassian (20 %) Google (20 %)

Trouble parties - Meta, Google...

If employees perceive that their work makes sense, they may devote much more energy to it







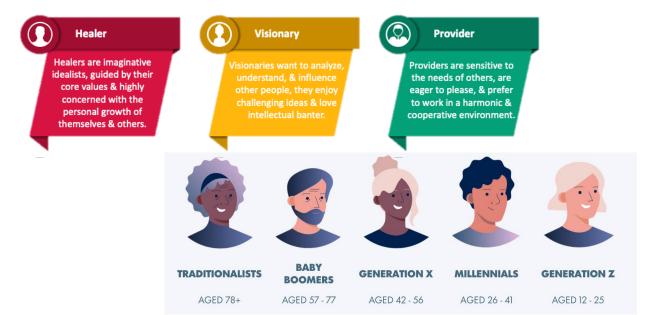




Talent Management



Employee Generations and Types







Supervisors are hardworking, keen to be in charge, & are orderly, rule-abiding, & conscientious.



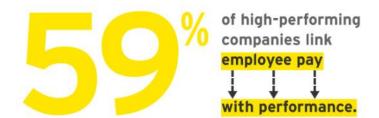
that standards are met.



Why be a part of the Talent Management?









How to identify talents?

"Worry less about your problems and more about your business opportunities"

Ability

- mental abilities
- soft skills

Commitment

 raise certain expectations

Aspiration

 motivation to move to senior positions







Integrated Talent Management





Talent Management Strategy

- 1. Identify organizational goals
- 2. Build company-wide partnerships
- 3. Nurture a growth mindset
- 4. Invest in upskilling and reskilling efforts
- 5. Evaluate and adjust accordingly





Examples:

- Individualized growth plans
- Formal internal programs
- Partnerships with external providers
- Mentorship opportunities

Best Practice - PepsiCo

Elements of **PepsiCo's** career growth mode:

- Proven results
- Leadership capability
- Critical experience





- Identification
- Developing readiness
- Movement









Best Practice - Ernst & Young

Ernst and Young Talent Management identification:

- Regular KPIs monitoring
- Couceling process
- Employee benefits based on "groups"
- Neccessity of skills development
- Employee development plans











Final Quiz





Any questions?...and thank you for the attention