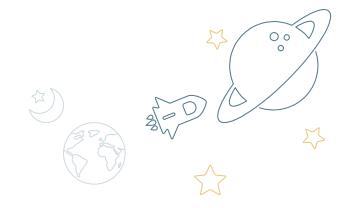




Ing. Vasilii Ostin, BA









What was the reason to enter the university?



## **Mountain Climbing**





# Why do people are doing that? What is stimulating themself?

#### **Motive**

"intrinsic driving forces of an individual involving desire or effort"



#### **Stimulus**

"an external stimulus sent in anticipation of a certain response"









# Which factor is decreasing the fluctuation rate of newcomers?







# How does the hybrid job form is affecting the fluctuation within enterprises?







How many percentage of the employees are starting looking for another job after the first failure?







How many percent of the employees are able to leave the job in terms to find our a position with development opportunities?





#### **Motivation Types**

#### **POSITIVE**

Viewed in a favorable way

**EXTRINSIC** 

"If you finish the project on time, you will get a bonus."

"I'm so excited about this project and I'm eager to complete it!"

"You'd better finish that project on time or you're fired!"

"I don't like this project and I don't care if I finish it or not."

#### **NEGATIVE**

Viewed in an unfavorable way

## **NTRINSI** You want it





#### **Motivation Theories**

Content

Motivation Theories

**Process** 

- Maslow's Hierarchy of Needs
- Herzberg's Two Factor
- McClelland's Three Needs
- McGregor's Theory
- Alderfer's ERG Theory
- Mayo's Motivation
- Adam's Equity Theory
- Vroom's Expectancy Theory
- Taylor's Motivation Theory
- Bandura's Self-Efficacy
- Skinner's Reinforcement
- Locke's Goal Setting Theory

#### Sugar and whip

Clear tasks with clear results

MOTIVATION 1.0 MOTIVATION 2.0

**MOTIVATION 3.0** 

**Needs to survive** 

#### **Creativity**

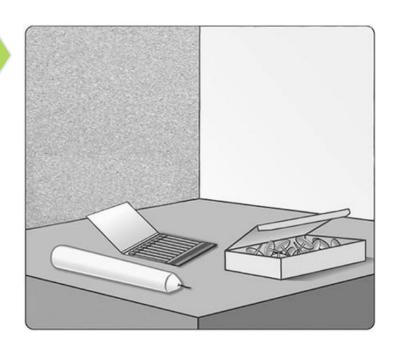
Tasks without clear steps and absence of results expectation



#### Sugar and whip

Clear tasks with clear results

**MOTIVATION 2.0** 





Sugar and whip

Clear tasks with clear results

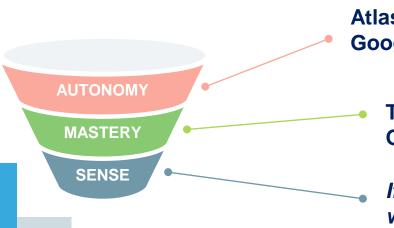
**MOTIVATION 2.0** 



#### **MOTIVATION 3.0**

#### **Creativity**

Tasks without clear steps and absence of results expectation



Atlassian (20 %) Google (20 %)

Trouble parties - Meta, Google...

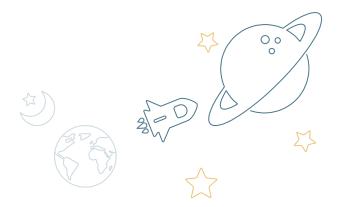
If employees perceive that their work makes sense, they may devote much more energy to it







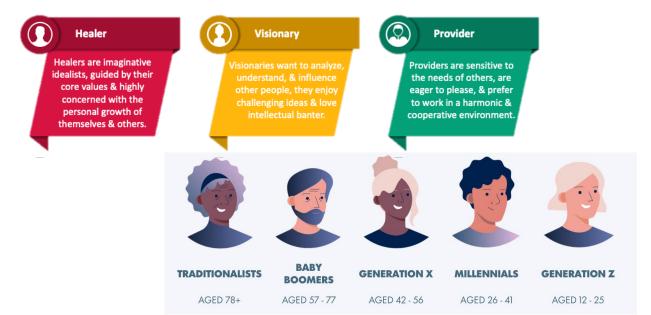




## **Talent Management**



#### **Employee Generations and Types**







Supervisors are hardworking, keen to be in charge, & are orderly, rule-abiding, & conscientious.



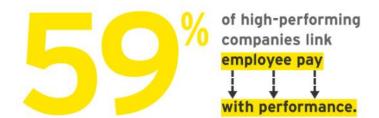
that standards are met.



#### Why be a part of the Talent Management?









## How to identify talents?

"Worry less about your problems and more about your business opportunities"

**Ability** 

- mental abilities
- soft skills

Commitment

 raise certain expectations

**Aspiration** 

 motivation to move to senior positions







## Integrated Talent Management





### Talent Management Strategy

- 1. Identify organizational goals
- 2. Build company-wide partnerships
- 3. Nurture a growth mindset
- 4. Invest in upskilling and reskilling efforts
- 5. Evaluate and adjust accordingly





#### **Examples**:

- Individualized growth plans
- Formal internal programs
- Partnerships with external providers
- Mentorship opportunities

#### Best Practice - PepsiCo

#### Elements of **PepsiCo's** career growth mode:

- Proven results
- Leadership capability
- Critical experience





- Identification
- Developing readiness
- Movement









### Best Practice - Ernst & Young

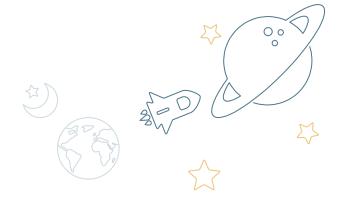
#### **Ernst and Young Talent Management identification:**

- Regular KPIs monitoring
- Couceling process
- Employee benefits based on "groups"
- Neccessity of skills development
- Employee development plans





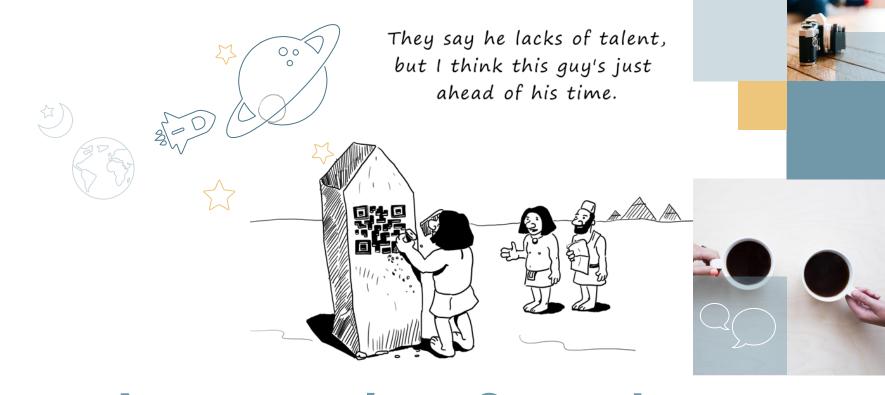






## **Final Quiz**





# Any questions?...and thank you for the attention